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Academy SPIRIT

2015

NCLS

FEATURED SPEAKER LIST
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Seven former preppies, now cadets, speak to cadet candidates on character, integrity and Academy life Wednesday at the Community Center Theatre.

MIKE KAPLAN

Lessons about honor

Cadets give valuable advice about Academy life

By Amber Baillie
U.S. Air Force Academy Public Affairs

Cadets gave Prep School students their two cents on character, integrity and Academy life at an open forum Feb. 18 at the Community Center Theatre.

Seven former preppies, now cadets, spoke to over 200 cadet candidates, answering their questions and emphasizing how teamwork, hard work and the right attitude is what will get them through the Academy.

Cadet 1st Class Will Gustafson, who has served as an element leader and assistant course commander in Basic Cadet training here, said he wanted to be a part of the panel to encourage cadet candidates to always do the right thing.

"A lot of students who come to the Prep School are behind academically," he said. "I hope the stress of Academy academics don't overwhelm them and force them to make bad

decisions. I've seen a lot of friends and fellow preppies face honor situations that for some, have gotten them kicked out. I didn't have stellar credentials going into the Academy but with the right attitude and effort, anyone can get through it."

Cadet 3rd Class Ryan Nicholson, a former group honor officer at the Prep School, told cadet candidates to focus on the "three Ds" when attending the Academy: discipline, duty and devotion.

"Discipline is about doing things you don't want to do but know you're supposed to do because it's your duty," he said. "At the Academy, you will be given certain orders. Some will be meaningful and others, not so much – but you need to follow all of them to set an example."

Nicholson said devotion is about focusing on someone or something bigger than you, such as your faith, family or friends, when the going gets rough here.



AMBER BAILLIE

Cadet 2nd Class Charlene Blair (right) answers Prep School students' questions on cadet life after the forum.

"Find something outside of yourself that will make you push through when things are difficult at the Academy," he said. "You're going to have times here when you don't see the light at the end of the tunnel. It's a part of developing character — who you are and who you are going to be. The sum total of your life will be comprised of your choices. The choices you make at the Academy are who you are — not

See **HONOR** Page 14

STEM Club to receive community service award

By Amy Gillentine
Office of Research

The U.S. Air Force Academy's largest, most active volunteer cadet club will receive national recognition March 28 for educating and inspiring regional students to consider scientific or technical careers.

The Cadet STEM Club will re-

ceive the National Society of Black Engineer's Golden Torch Award for Government Community Service.

The award honors cadet efforts during the past four years: growing the club from 30 members at its start in 2011 to 473, providing more than 6,000 hours of community outreach and attending

more than 140 events across Colorado's Front Range.

The STEM Club cadets have been to robotics competitions, judged science fairs, taught classes in schools, and served as tour guides to the Academy's 20 research centers and institutes.

The club focuses on underprivileged and at-risk school children

in schools without many extracurricular activities designed to spark interest in the science and mathematics fields.

Cadet 1st Class Winston Sanks helped the Jack Swigert Academy in Colorado Springs obtain an audience with astronauts on the International Space Station last

See **STEM** Page 5

Air Force medicine: A vision for the future

By Lt. Gen. (Dr.) Thomas W. Travis
Air Force Surgeon General



Lt. Gen. (Dr.) Thomas W. Travis

WASHINGTON (AFNS) — The U.S. Air Force's core missions are air and space superiority, intelligence surveillance and reconnaissance, rapid global mobility, global strike, and command and control.

These are almost identical (but in different terms) to the missions the Air Force had in 1947, but we now do these missions in three domains: air, space and cyberspace.

In the Air Force I grew up in, the operators were primarily pilots and navigators. There are many more types of operators these days, as airpower is projected through the various domains in very new ways. Air Force medicine is adapting and innovating to better support Airmen who safeguard this country.

Air Force medicine now focuses on human performance. This is not a huge shift. Since the Air Force Medical Service began in 1949, Air Force medics have focused on occupational and population health and prevention. We are simply taking it to the next level.

Our AFMS strategy embraces this, and to focus on this priority, we changed the AFMS vision: "Our supported population is the healthiest and highest performing segment of the U.S. by 2025."

This is an audacious but achievable goal focused on health rather than health care, and is clearly connected to the imperative to assure optimal performance of Airmen.

Every Airman or other service member has human-performance demands placed on them by virtue of their operational and mission tasks. These demands have changed rather than decreased, due to the technologies employed in current mission environments.

In view of the evolving Air Force, the AFMS is evolving to ensure as many of our supported service members are available to their commander as possible and able to perform the set of skills required of them. Health in the context of mission equates to performance and every medic or health care team must know how the mission might affect the health of the individual or unit, and how medical support affects the mission.

This is just as relevant for other beneficiaries, to include family members and retirees, who have performance goals in their day-to-day activities. Toward that goal, we have begun either embedding or dedicating medics to directly support missions such as special operations, remotely piloted aircraft, ISR and explosive ordnance disposal, which have had a clearly positive impact on those Airmen, their mission effectiveness and their families. We are moving rapidly to make this mission specific support a more widespread practice.

At the clinic level, our intent is to provide customized prevention, access and care for patients, recognizing specific stresses associated with career specialties. Our goal is to prevent physical or mental injuries where possible. If we are unable to prevent, then to provide rapid access to the right team for care and recovery to full performance. As a result, mission effectiveness and quality of life should improve, and long-term injuries or illnesses are mitigated to provide for a healthier, more active life, long after separation or retirement. Long-term health care costs and disability compensation should also decrease.

Patient safety and quality care are foundational to supporting our beneficiaries in their quest for better health and improved performance. To improve both safety and quality, we are committed as part of the

Military Health System to becoming a high-reliability health care system. This is a journey undertaken by health care systems across the country. To achieve this goal, we need a focused commitment by our leadership and staff, instilling a culture of safety and quality, and a constant measurement of the care we provide, combined with robust process improvement at all levels.

These key tenets will enable the AFMS to achieve the principles of high reliability seen in the aviation and nuclear communities, and are aimed at eliminating medical errors. To that end, we are committed to strengthening our performance-improvement programs and training all medics as process improvers. This will require advanced training for key leaders and staff, driving process improvement activities from the executive suite down to the front lines of our clinics and wards.

A great example of this is Wilford Hall Ambulatory Surgery Center's "Gateway Academy," in San Antonio, designed to equip leaders with the knowledge and skills to lead in an innovative environment.

Another area we pursue process improvement is obstetric care. All military treatment facilities with maternal-fetal care have implemented standardized checklists and operating instructions created by a team of AFMS obstetric care subject matter experts. The consistency provided by these clinically proven guidelines allows medical staff to work in any Air Force OB department, with the confidence the processes are the same regardless of location. These experts work with Air Force Medical Modeling and Simulation

Training to implement state-of-the-art mobile emergencies simulator training for all staff caring for OB patients. This technology promotes teamwork and communication, enabling a systematic approach aimed at managing infrequent yet high-risk obstetric emergencies.

Air Force Intensive Care Unit representatives also are working on updated checklists and bundles to ensure standardized evidence-based practices and work hand in hand with the other military branch's medical services to decrease variability throughout the entire MHS.

We're also working to enhance communication across the AFMS. Because medical errors often involve miscommunication between medical staff, our inpatient facilities have teamed with the Joint Commission's Center for Transforming Healthcare to develop a comprehensive strategy using a Targeted Solutions Tool to prevent patient handoff communication failures. All AFMS inpatient facilities are participating in this program. Coupled with this initiative are programs such as TeamSTEPPs and Time Outs, which our staffs use to facilitate open feedback and training. A culture of safety requires that all AFMS members are empowered and understand their responsibility to report any unsafe condition or error.

After more than 13 years of war, in which the MHS attained the lowest died-of-wounds rate and the lowest disease/non-battle injury rate in history, the AFMS is envisioning future conflicts and adjusting our concepts of operations to prepare to provide medical support in situations that could be very different than what we have faced in the current long war. Among many efforts, we are focusing on en route care (aeromedical and critical care evacuation), expeditionary medical operations and support to personnel during combat operations. Future contingencies may require longer transport times of more acute

See Vision Page 14

ACADEMY SPIRIT

To responsibly inform and educate the Academy community and the public about the Air Force Academy

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Lt. Col. Brus E. Vidal — Director of Public Affairs
Ray Bowden — Editor
Don Branum — Staff Writer
Amber Baillie — Staff Writer
Airmen 1st Class Rachel Hammes — Staff writer
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SecAF: Airmen equal air power

By Staff Sgt. Torri Ingalsbe
Secretary of the Air Force Public Affairs

ORLANDO, Fla. (AFNS) — Secretary of the Air Force Deborah Lee James talked about the importance of a healthy budget, innovation and developing Airmen as key pieces to remaining the world's greatest air power during the Air Force Association's annual Air Warfare Symposium and Technology Exposition Friday, in Orlando, Fla.

"There is just absolutely no question in my mind we are the best Air Force on the planet precisely because of who we are and what we believe and what we do," James said. "Today our Air Force is fully engaged in joint operations around the world, and the demand for what we do in the Air Force, the demand for our capabilities, is increasing. In short, everybody wants more Air Force."

While the demand for Air Force capability is going up, personnel numbers and funding have decreased, forcing the Air Force to operate in a "perfect storm environment," she said. "We are the best on the planet, but we are also an Air Force under strain and something's got to give."

To weather the storm, the Air Force is taking the strongest stand ever on sequestration, and is asking Congress for an additional \$10 billion in funding for fiscal year 2016.

"Our budget proposal actually busts the sequestration caps," James said. "For the Air Force this represents the difference between an Air Force that our combatant commanders require, and our nation expects, as compared to an Air Force that with \$10 billion less, will not be able to meet the National Defense Strategy, period."

The increase allows support of Air Force top priorities: taking care of people; striking the right balance between the readiness of today and tomorrow's modernization and making every dollar count.

"The taxpayer's dollar is precious and we can't afford to waste a single



"There is just absolutely no question in my mind we are the best Air Force on the planet precisely because of who we are and what we believe and what we do."

Secretary of the Air Force
Deborah Lee James

Secretary of the Air Force Deborah Lee James delivers the keynote speech at the annual Air Warfare Symposium and Technology Exposition in Orlando, Fla., Friday.

dollar of it," she said. "We all have a part to play in making every dollar count."

As people are her number one priority, James said she's tried to listen hard to what Airmen need.

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100s Night

With approximately 100 nights remaining until graduation, cadets 1st class celebrate, receive their base assignments Friday night



Falcon football team members Christian Spears (left) and Patrick Noyes sign a football at the 100s Night dinner.

Brig. Gen. Stephen Williams, Academy commandant of cadets, shares a moment with Cadet 1st Class Andrew Dane, Class of 2015 president, during the 100s Night dinner.



MIKE KAPLAN

Fall 2014 ACES, A Team honored by dean

U.S. Air Force Academy Public Affairs

Nearly 80 Academy cadets were honored for their fall semester Academic achievements last month by Brig. Gen. Andrew Armacost, the dean of the faculty here.

The Dean's Aces reception is held each semester to recognize cadets with a 4.0 GPA in their academic and physical education courses. In all, 78 cadets were recognized in the Jan. 28 ceremony at the Falcon Club.

Armacost also recognized the Academic A-Team, cadets with a 4.0 GPA only in academic courses.

In all, two percent (77) of the 3,892 cadets here earned A-Team academic performance (including ACEs) and 0.6 percent (24) earned an overall 4.0 GPA in academic and physical education, placing them on the Dean's Aces list.

Among those ACEs honored, Cadet 1st Class Stephen Orians, Cadets 2nd Class Aaron Mukoda and Joshua Bradley, and Cadet 3rd Class Evan Locke, achieved the double-academic distinction (second academic Ace title).

Cadets 1st Class Ayesha Hein and Robert Larson achieved the honor for the third time.

Cadets 1st Class Ayesha Hein (volleyball) and Samuel Wieser (swimming), Cadet 2nd Class Gregory Franklin (football), Ca-

dets 3rd Class Kyle Jameson (track and field) and Dominic Celiano (ice hockey), and Cadets 4th Class Erich Drollinger (diving) and Dylan Martin-Abood (Ice Hockey) maintained top academic honors while engaging in intercollegiate athletics.

Fall 2014 Aces

Cadets 1st Class Ayesha Hein, Anthony Hillesheim, Robert Larson, Connor Lee, James Lydiard, Stephen Orians, Timothy Ryan and Samuel Wieser; Cadets 2nd Class Joshua Bradley, Mark Caldwell, Gregory Franklin, Veronica Morthorpe, Aaron Mukoda, Robert Olesen and Mitchell Willis; Cadets 3rd Class Dominic Celiano, Casey Evans, Evan Locke and Young Wu; and Cadets 4th Class Emanuel Beer, Erich Drollinger, Faisal Fogle, Todd Link, Dylan Martin-Abood and Kyle Jameson (Ace during Spring 2014).

Fall 2014 A-Team

Cadets 1st Class Katharine Albright, Stephen Beaton, Patrick Boyle, Rebecca Esselstein, Christian Ferrarini, Christian Polhemus, Zachary Funke, Erling German, Lydia Hill, Katharine Kessler, Wyatt Vander Voort and Alison Weiss;



MIKE KAPLAN

Graduating cadets march across the Academy Terrazzo May 28, 2014.

Cadets 2nd Class Ryann Anderson, Hamza El-Saawy, Lucas Guthrie, William Hatton, Jeffrey Herral, Adam Jackson, Colin Lane, Nicholas Liu, Stephanie Mallard, Colby McGinley, Colby Richard, Alexander Olsen, Matthew Sprague, John Stanley and Dana Sanelli; Cadets 3rd Class Nicholas Carpenter, William Davis, John Deaton, Brady Gartman, Jeremy Jacobellis, Nolan Peters and Joe Tan; and Cadets 4th Class Jackson Bednar, Timothy Brown, Anson Cheng, Charles Chimento, Noah Conrad, John Despard, Austin Gadiant, Dane Hankamer, Jacob Hawkins, Benjamin Herrick, Ben-

jamin Hook, Joseph Humphries, Courtney Kunselman, David Lee, Douglas Ludwig, Mira Marchiorretto, Michael Rieker, Ryan Silva, Jaspreet Singh, William Vosejka and Marshall Yale.

Editor's note: The Dean's Aces list was inspired by the late Brig. Gen Robert McDermott, the first dean of the faculty at the Academy. The general, for whom the Academy's McDermott Library is named, is often referred to as the "father of modern military education" for his contributions to the Academy's mission of educating and developing leaders of character.

STEM

From Page 1

spring. The school has an 80-percent minority student body and 90 percent of the students are on the federal lunch program.

The students asked STEM Club cadets about astronautics, mechanical engineering, civil engineering, aeronautical, electrical and physics demonstrations.

“The students were shown that science can accomplish incredible feats,” Sanks said, “It is within their grasp to be the STEM movers and shakers of the future.”

This year, the cadets are traveling to Pueblo once a month to appear on the PBS TV show, Homework Hotline. They answer homework questions and give demonstrations for students who tune in for assistance with math and science.

They’ve also established hundreds of relationships with local educational organizations. The cadets reached more than 175,000 community members in the Pikes Peak region.

Two cadets plan to travel to the award ceremony in Anaheim, Calif., to receive the award.

The Golden Torch Awards recognize excellence among technical professionals, corporate, government and academic leaders, and university and pre-college students. The goal is to “illustrate the possibilities that can be cultivated through support and responsibilities,” according to the NSBE website.

The awards are critical for the NSBE, a national industry organization serving African-Americans in engineering and technol-



TECH. SGT. JARED MARQUIS

Academy STEM Club member Cadet 1st Class Winston Sanks gives the thumbs up as he powers a rocket thruster at a STEM festival at Peterson Air Force Base last year.

ogy. The organization started the Golden Torch Awards in 1998 to highlight the “best and brightest in the industry.”

The Golden Torch Award isn’t the Cadet STEM Club’s first recognition. The American Institute of Aeronautics and Astronautics recognized the club as the outstanding STEM outreach program in the Rocky Mountain region last year. They’re up for the award again this year.

STEM Club volunteers don’t receive extra credit from the Academy for their volunteer efforts.

They do it because it gives them a chance to make a difference, said Capt. Monica Pickenpaugh, STEM Club officer-in-charge.

“It gives cadets the chance to have different opportunities, to change the way students see the world,” she said. “It’s a way to show kids that science isn’t just for nerds in lab coats and glasses. It’s relevant, important and exciting.”

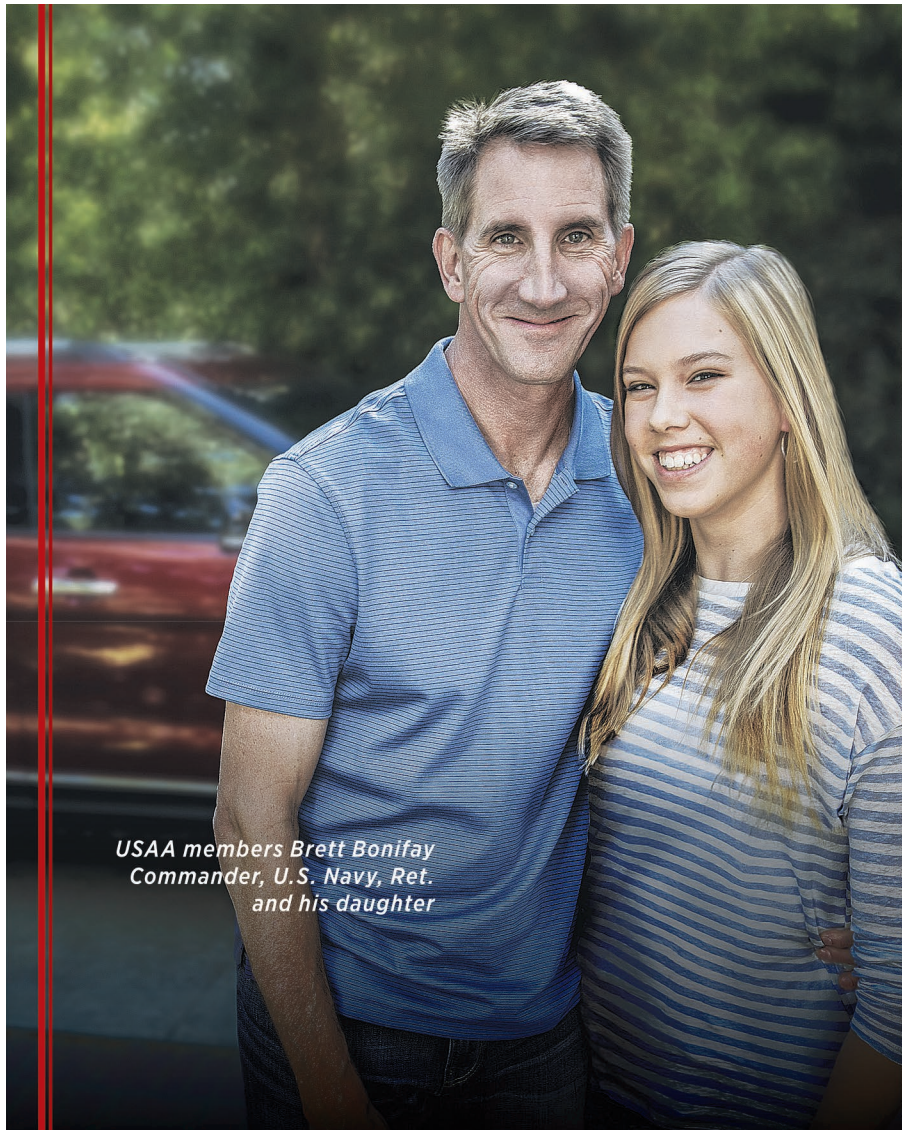
For the cadets, it’s a chance to see themselves through eager, young eyes.

“Sometimes, the Academy is

challenging and draining,” said Cadet 2nd Class Kaitlyn Sanborn, STEM Club president. “When you’re at a school these kids’ eyes just light up. You’re not much older than they are, and you’re in a military uniform. It makes them so excited to learn what you do.”

Sanborn participates in STEM as a way to serve the nation — even before she graduates.

“That’s why we’re all here,” she said, “to serve the nation. And this is service that’s so important to the future.”



USAA members Brett Bonifay
Commander, U.S. Navy, Ret.
and his daughter

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USAFA supports Air Force Assistance Fund



LIZ COPAN

U.S. Air Force Academy Superintendent Lt. Gen. Michelle D. Johnson (seated, third from left) signs her Air Force Assistance Fund form here Wednesday. Joining her (seated, from left to right) are Col. Gerald Szybist, U.S. Air Force Academy Preparatory School commander, Brig. Gen. Andrew Armacost, dean of the faculty and Brig. Gen. Stephen Williams, commandant of cadets. Standing (from left to right) are Col. Carolyn Benyshek, Admissions director, Laurie Carroll, Manpower, Organization and Resources Division chief, Gail Colvin, director of staff, Col. Stacey Hawkins, 10th Air Base Wing commander and Col. Tony McKenzie, acting athletic director. The Air Force Assistance Fund will run until May 1. Air Force bases worldwide are participating in this fundraising event to raise money for four Air Force charities: the Air Force Aid Society, the Air Force Enlisted Village, the Air Force Villages Charitable Foundation and the General and Mrs. Curtis E. LeMay Foundation.

Carter takes oath of office in White House ceremony

By Cheryl Pellerin
Defense Department News

WASHINGTON — Dr. Ash Carter took the oath of office as the 25th secretary of defense in a ceremony at the White House Tuesday.

Vice President Joe Biden administered the oath and characterized Carter as a genuine scholar of strategic military affairs and nuclear weapons policy, and as a profoundly capable manager “with universal respect and affection from the people you work with, reflected in a near-unanimous vote in the U.S. Senate.”

“For me,” Carter said after taking the oath, “this is the highest honor, to be the 25th secretary of defense. I’m grateful to [President Barack Obama] and the vice president for your trust and confidence, and to the U.S. Senate as well for their trust and confidence.”

Biden called Carter a “physicist and a genuine expert on the acquisition and technical capabilities that are going to help guarantee the U.S. military is second to none in the world.”

Carter has a driving intellectual force behind all he does and all the administration has been doing, the vice president said, including strengthening the nation’s cyber capabilities, improving the way the Pentagon does business, and implementing the Asia-Pacific rebalance, including deepening defense cooperation with India.

“Most important of all, you’ve been a fighter,” Biden told Carter, “like the men and women in uniform here today, for the women and men who serve in uniform.”

The defense secretary, like his predecessor, Biden added, “understands that while this country has many obligations, it only has one truly sacred obligation: to equip and protect those we send to war, care for their families while they’re there, and care for them and their families when they come home.”

Tough Missions Ahead

Many tough missions lie ahead, the vice president said, from fighting against the Islamic State in Iraq and the Levant, strengthening NATO, and rebalancing to the Asia-Pacific region, to maintaining the nation’s technological edge and continuous efforts to make the most of every defense dollar.

“Dr. Carter,” Biden said, “as you take leadership of the greatest military in the history of mankind ... you do so with the confidence of everyone in your building, confidence of the U.S. Senate, confidence of President Obama and me, and so many other people who admire your work.”

The defense secretary characterized the defense of the nation



Vice President Joe Biden swears in Ash Carter as the 25th defense secretary as Carter’s wife, Stephanie, looks on during a private ceremony at the White House Tuesday.

DOD

as “the highest calling,” and he made three commitments to the men and women of the Defense Department, to the president and vice president, and to his fellow citizens.

Three Commitments

“The first is to help our president make the best possible decisions about our security and the [world’s] security, and then to ensure that our department executes those decisions with its long accustomed competence and effectiveness,” he said.

While dealing with challenges to national security, Carter said, he wants to help the nation’s leadership grab hold of opportunities to help make the world safer for the next generation.

“My second commitment is to

the men and women of the Department of Defense, whom I will lead, to reflect in everything I do and to honor the commitment and dedication that brought them into service,” Carter said, “and to protect their dignity, their safety, their well-being, [and] to make decisions about sending them into harm’s way with the greatest reflection and care.”

Carter’s third commitment was to the future, he said, “to building a force for our future that involves not only securing the resources we need but making ... the best use of the taxpayers’ dollar, making sure we embrace change so that years from now, ... we continue to be a place where America’s finest want to serve, and a place that is a beacon to the rest of the world.”

Academy holds African-American History Month luncheon

RIGHT: Prof. Maria Hohn, professor of German History at Vassar College, New York, and Cadet 3rd Class Amirah Majied hold a plaque given to Hohn at the Black History Month Luncheon here Friday. Hohn was the event's guest speaker

BELOW: Hohn shakes hands with Cadet 2nd Class Yohance Salimu during Black History Month Luncheon.

PHOTOS BY MIKE KAPLAN

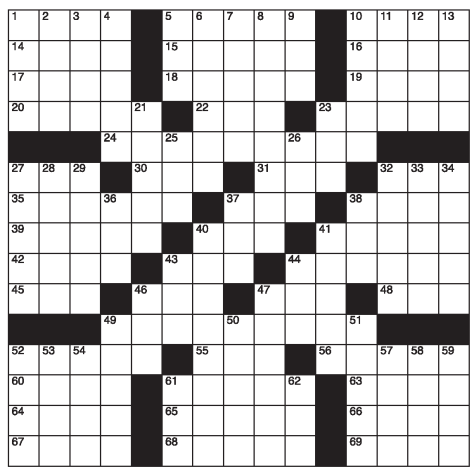


CLUES ACROSS

- Glasgow inhabitant
- Dangerous tidal bore
- Prevents harm to creatures
- Upper class
- Caused an open infection
- Styptic
- Am. Nat'l. Standards Inst.
- Muse of lyric poetry and mime
- He fiddled
- Afrikaans
- Don't know when yet
- Mottled cat
- 1803 USA purchase
- Engine additive
- Reciprocal of a sine
- King Cole, musician
- Time in the

CLUES DOWN

- Spawn of an oyster
- Town near Venice
- Bone (pl.)
- Pair of harness shafts
- Midway between E and SE
- Of a main artery
- Catches
- Maintained possession
- Old Tokyo
- Yemen capital
- Commoner
- Street border
- Old Xiamen
- Soul and calypso songs
- Explosive
- Put into service
- Swiss river
- Territorial division
- Pulse
- Hair curling treatments
- Small group of intriguers
- central U.S.
- Insect pupa sheaths
- Prefix denoting "in a"
- Okinawa port city
- Capital of Pais-de-Calais
- Small amount
- Portion
- Street border
- Taxi
- Political action committee
- Grab
- Between 13 & 19
- Tai currency
- Newsman Rather
- Great school in Mass.
- Technology school
- Have a great ambition
- Fictional elephant
- Grave
- 12th month (abbr.)
- Knights' garment
- One point S of due E
- Lender Sallie
- Express pleasure
- Grassland, meadow
- Vikings state
- Deck for divination
- Mountain
- Cavalry sword
- Largest known toad species
- Once more
- Cavity
- Paper this tin plate
- Slang for backward
- James __, American steam engineer
- Sea eagles
- Wooded
- Expression of annoyance
- Groans
- Fill with high spirits
- Expressed pleasure
- Modern London gallery
- A gelling agent in foods
- Dilapidation
- Swine
- Footwear museum city
- Respite
- Creative activity
- Slight head motion



SUDOKU

6			1					
4				6		3		
					7		2	
		9	4		2	7		
3	4		5	8				
		8			5		2	3
			3	9				5
9								

Level: Advanced

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Solution on page 11

2-20-15

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Finishing strong

Air Force surges past UNLV, 76-75 with two last-second field goals



LEFT: Freshman guard Trevor Lyons goes up for a basket against UNLV at Clune Arena Saturday.

TOP: Senior Marek Olesinski scored a team-high 19 points for Air Force and hit two free-throws with 10 seconds left.

ABOVE: Freshman guard Matt Mooney hit one of three free-throws to secure the win over UNLV.

RIGHT: Air Force coach Dave Pilipovich gives Air Force guard Zach Kocur a hug at the end of the game.

PHOTOS BY MIKE KAPLAN

NCLS

2015 National Character and Leadership Symposium featured speakers

Dr. Marvin Berkowitz

University of Missouri-St. Louis
Feb. 26, 1:20-2:35 p.m., • L4, Feb. 27, 8-9:15 a.m., L4

Dr. Marvin Berkowitz is the inaugural Sanford N. McDonnell Endowed Professor of Character Education and co-director of the Center for Character and Citizenship at the University of Missouri-St. Louis. He served as the inaugural Ambassador H.H. Coors Professor of Character Development at the U.S. Air Force Academy and professor of psychology at Marquette University. Berkowitz earned his Ph.D. in Life-span Developmental Psychology at Wayne State University in 1977.

Tanya Biank

A Woman's Calling: Service to Nation
Feb. 26, 9:10-10:25 a.m., D1 • Feb. 27, 8-9:15 a.m., L4

Tanya Biank is the author behind Lifetime TV's "Army Wives" and "Undaunted: The Real Story of America's Servicewomen in Today's Military." Her work has appeared in numerous publications, including The New York Times and The Wall Street Journal. Her latest book, "Undaunted" is a Penguin Book Club Selection of the Month and a 2014 Air Force Chief of Staff's Recommended Reading List selection.

Dr. Regina Brown

Generations of the Core Values
University of Colorado Health
Feb. 26, 10:45 a.m.-noon, D1 • Feb. 27, 8-9:15 a.m., L1 and 3-4:15 p.m., L4

Dr. Regina Brown grew up in Fort Collins and followed her father's footsteps by joining the Air Force. Brown is a U.S. Air Force Academy Class of '85 graduate. She served as an industrial engineer before becoming a Medical Service Corps officer in the Air Force Reserve.

Chris Chadwick

Boeing
Feb. 27, 9:35-10:50 a.m., Arnold Hall

The Boeing Company named **Chris Chadwick** president and chief executive officer of Boeing Defense, Space and Security Dec. 31, 2013. This \$33 billion, 56,000-person business provides solutions to meet the needs of defense, government, space, intelligence and security customers around the world. Before becoming president and CEO, Chadwick served as president of Boeing Military Aircraft.

Lida Citroën

How I Serve Those Who Served
Feb. 26, 10:45 a.m.-noon, L2 • Feb. 27, 8-9:15 a.m., L2

Lida Citroën is an international branding expert who designs and enhances the identities of executives and business leaders globally. As principal of LIDA360, based in Denver, Citroën conducts workshops, training seminars and webinars to enlighten transitioning veterans (and corporate hiring managers) about the challenges, opportunities and advantages gained in the civilian sector.

Chief Master Sgt. of the Air Force James Cody

Enlisted Perspective
U.S. Air Force
Feb. 26, NCLS Opening Ceremony, 8-8:50 a.m., Arnold Hall and 9:10-10:25 a.m., F1 • Feb. 27, 9:35-10:50 a.m., F1

Chief Master Sgt. of the Air Force James Cody represents the highest enlisted level of leadership and provides direction for all Airmen while representing their interests to the American public and government.

John Dau

Lost Boys of Sudan
John Dau Foundation
Feb. 26, 3-4:15 p.m., Arnold Hall • Feb. 27, 9:35-10:50 a.m., F1

Born in Sudan, **John Dau** is one of 27,000 "Lost Boys of Sudan," driven from their villages when the northern Arab government attacked the ethnic minority population of South Sudan in 1987. For the next five years, Dau led groups of displaced boys across Sudan for hundreds of miles facing starvation, disease and violence. While living in a Kenyan refugee camp from 1992-2001, Dau attended school for the at the age of 17 and earned a Kenyan Certificate for Secondary Education. In 2001, he immigrated to the U.S.

Chad Hennings

Living Excellence
Hennings Management Corporation
Feb. 26, 3-4:15 p.m., F1 • Feb. 27, 12:15-13:30 p.m., Arnold Hall

Chad Hennings, Academy Class of '88, is a two-time Academic All-America and earned Unanimous All-America his senior year when he won the Outland Trophy. He flew A-10 Thunderbolt IIs in Europe and in support of Operation Provide Comfort. After completing his military commitment, he played nine seasons for the Dallas Cowboys, winning three Super Bowl Championships. Hennings has been inducted into several Hall of Fame classes including the Academy's inaugural Athletic Hall of Fame.

The Honorable Allison Hickey

Closing Ceremony Speaker,
USAFA Character & Leadership Award Recipient
Department of Veterans Affairs
Feb. 27, 2-3:30 p.m., Arnold Hall

Allison Hickey, Academy Class of 1980, was appointed Under Secretary for Benefits in the Department of Veterans Affairs. She leads more than 20,000 employees in the Veterans Benefits Administration to deliver a wide range of integrated programs of non-medical benefits and service to more than 12 million veterans, service members, their families and survivors.

Adm. Michelle Howard

USAFA Class of 1959 Leadership Lecture
U.S. Navy
Feb. 26, 9:10-10:25 a.m., Arnold Hall

Adm. Michelle Howard, U.S. Naval Academy Class of '82 graduate, received the secretary of the Navy/Navy League Captain Winifred Collins award in May 1987. This award is given to one female officer a year for outstanding leader-

ship. Howard took command of USS Rushmore in 1999, becoming the first African American-woman to command a ship in the U.S. Navy.

The Honorable B. Todd Jones

Bureau of Alcohol, Tobacco, Firearms and Explosives
Feb. 26, 10:45-noon, Arnold Hall

B. Todd Jones was sworn-in as the director of the Bureau of Alcohol, Tobacco, Firearms and Explosives Aug. 29, 2013. The ATF director is responsible for the law enforcement agency within the Department of Justice, and enforces firearms and explosives laws protecting communities from violent criminals and criminal organizations. Prior to his appointment, Jones served as the acting-ATF Director while he was the U. S. Attorney for the District of Minnesota.

Retired Maj. Gen. Duane Jones

Tents in the Desert: Leading a "B-Team" to First Place
ServiceBravo
Feb. 26, 9:10-10:25 a.m., L4, and 1:20-2:35 p.m., L1

Retired Maj. Gen. Duane Jones, Academy Class of '75, commanded eight units including four squadrons, two groups, one wing and the Air Force District of Washington. He served as senior flight line maintenance officer for Air Force One and executive officer to the Air Force vice chief of staff. As director of logistics for U.S. Central Command Air Forces, he led logistics planning and execution for Operations Enduring Freedom and Iraqi Freedom. He also planned and executed the standup of the new Air Force District of Washington and served as its first commander.

Rear Adm. Margaret Klein

Elevating 'This Thing of Ours': Thoughts on Strengthening Professionalism
U.S. Navy
Feb. 26, 9:10-10:25 a.m., L2, and 1:20-2:35 p.m., H2

Rear Adm. Margaret Klein, U.S. Naval Academy Class of '81, earned her master's degree in education from the University of Southern Maine in 1999. A naval flight officer, Klein's operational assignments include multiple tours with the "Ironmen" of Fleet Air Reconnaissance Squadron 3, forward-deployed USS Kitty Hawk Battle Group Staff, during Operations Enduring Freedom and Iraqi Freedom, and chief of staff for the USS Dwight D. Eisenhower Strike Group.



See NCLS Featured Speakers Page 11

The 22nd Annual National Character & Leadership Symposium

February 26-27

NCLS Featured Speakers

Rear Adm. Brian Losey

Falcon Foundation William "Bud" Breckner Lecture
Feb. 27, 12:15-1:30 p.m., F1

Rear Adm. Brian Losey, Academy Class of '83, took command of Naval Special Warfare Command in Coronado, Calif., in June 2013. His operational assignments include duties on SEAL Teams, SEAL Delivery Vehicle Teams and Special Boat Teams and deployments to named and contingency operations around the world. He commanded SDV Team One and served as deputy commander and commander of Naval Special Warfare Development Group.

Matt Love

Cultivating Motivation in Leadership
Cimarron Hills Fire Department
Feb. 26, 1:20-2:35 p.m., D1 and 3-4:15 p.m., D2
Feb. 27, 9:35-10:50 a.m., D2

Fire Chief **Matthew Love** has served Colorado communities through emergency services since 1997. He currently serves as fire chief of the Cimarron Hills Fire Department and has worked with many Colorado emergency service agencies including the City of Colorado Springs Fire Department. Love is one of Colorado's youngest fire chiefs and earned the distinguished Chief Fire Officer Designation by the Center for Public Safety Excellence. He is also a graduate of the U.S. Fire Administration's National Fire Academy Executive Fire Officer Program, and holds three other degrees in emergency services.

Dan May

El Paso County District Attorney
Feb. 26, 10:45-noon, H2 and 1:20-2:35, 1:20-2:35 p.m., L2
Feb. 27, 8-9:15 a.m., L5 and 12:15-1:30 p.m., L1

Dan May began his legal career in 1982 as an entry-level prosecutor in the 4th Judicial District Attorney's Office. During his 29 years as a prosecutor, he gained experience in virtually every department in the office. At various times in his career, he has been head of Homicide, Vehicular Homicide, Narcotics, Chief Trial Attorney and Assistant District Attorney. May tried scores of felony cases, including 18 homicide trials.

Gen. Darren McDew

Academy Class of '73 John & Lyn Muse Lecture
U.S. Air Force
Feb. 27, 8-9:15 a.m., F1

Gen. Darren McDew is commander, Air Mobility Command, Scott Air Force Base, Ill. AMC's mission is to provide rapid, global mobility and sustainment for America's armed forces. The command plays a crucial role in providing humanitarian support at home and around the world. The men and women of AMC provide airlift, aerial refueling, special air mission and aeromedical evacuation.

Det. Steven McDonald

Service and Forgiveness
New York Police Department
Feb. 26, 1:20-2:35 and 3-4:15 p.m., H1

A former U.S. Navy hospital corpsman and third generation police officer, **Det. Steven McDonald** is a longstanding member of the New York Police Department. In 1986, he and his partner were in Central Park investigating reports of park robbery and theft. While questioning three young boys between the age of 13 and 15, he was shot and nearly killed. The bullets paralyzed him from the neck down, making him a quadriplegic. Several months after his injuries, McDonald reported to the press that he had forgiven his attacker for his actions.

Retired Master Chief Petty Officer Vincent Patton

Defining Leadership in Ps, Cs & Ds
AFCEA Educational Foundation
Feb. 26, 8-8:50 a.m., L5

Retired Master Chief Petty Officer Vince Patton is the first African-American to become the Master Chief Petty Officer of the Coast Guard, the highest enlisted position in the service. His career included staff and operational assignments throughout the country, afloat and ashore throughout the U.S. along with a joint military service assignment in Cuba and Haiti.

Lt. Gen. Stephen Wilson

Be the Sun: Shining Example of Leadership Qualities
U.S. Air Force
Feb. 26, 1:20-2:35 p.m., Arnold Hall

Lt. Gen. Stephen Wilson is commander, Air Force Global Strike Command, Barksdale Air Force Base, La. He is responsible for organizing, training, equipping and maintaining all U.S. intercontinental ballistic missile and nuclear-capable bomber forces. The command's mission is to develop and provide combat-ready forces for nuclear deterrence and global strike operations to support the President of the United States and combatant commanders.



Chief Master Sgt. of the Air Force James A. Cody is among the many guest speakers scheduled to speak at the 22nd Annual National Character and Leadership Symposium at the Air Force Academy Feb. 26-27.

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TRACK AND FIELD

Falcons wrap up competition at Adams State Qualifier

Athletic Communications

ALAMOSA, Colo. — Highlighted by the fourth-fastest mile time in Academy history from freshman Carina Gillespie, the Air Force track and field team concluded competition at the Adams State Qualifier Saturday in Alamosa.

The Falcons combined for eight first-place finishes, en route to top-three finishes in the team standings.

Gillespie won the mile with a time of 5:09.52. When converted for altitude and the size of the track at the ASU High Altitude Training Center, her time of 4:53.56 is ranked fourth on the Academy's all-time list.

The men accounted for six event titles and 27 scoring finishes, while the women notched two event wins and 14 additional finishes within the top eight.

Senior Jake Spuller and freshman Tyler Koss won the 200-meter (22.07) and 400-meter (49.92) events, respectively, while junior Grant Caswell finished first in the 800-meter run with a time of 1:59.29. Koss and Caswell also ran on the winning 4x400-meter relay squad, combining with junior Jordan McCool and sophomore Garrett Newman for a time of 3:21.81.

McCool and Newman added top-four finishes in the 400-meter dash, finishing third (50.44) and fourth (50.48), respectively. Backed by the finishes of Koss, McCool and Newman, Air Force claimed five of the top-seven times at that distance. Freshman Sean O'Bryan clocked in at 51.27 to take sixth, while classmate Gabe Brown rounded out the



Freshman Carina Gillespie recorded the fourth-fastest mile time in Academy history, winning the mile with the time of 5:09.52.

group with a seventh-place time of 51.40.

Newman also helped Air Force to five of the top-six spots in the 200-meter dash. Sophomore Chandler Myers finished third behind Spuller with a career-best time of 22.59, while Koss and Newman finished fourth (22.75) and fifth (career-best 22.84), respectively, and freshman Cody Ray clocked a career-best time of 22.99 to finish sixth.

Myers, Spuller and Ray also scored for the Falcons in the 60-meter dash, with Myers leading the way with a runner-up finish (career-best 6.96). Spuller posted a season-best time of 7.03 and Ray placed sixth in a time of 7.17. The men earned a pair of scoring finishes in the mile, as freshmen Andrew Milliron and Conner Wilburn finished fifth (career-best 4:30.86) and sixth (career-best 4:33.26), respectively. Fellow freshman Colin Chehanske joined Caswell in the top-eight of the 800-meter run (fifth, 2:06.14), while senior Casey Riggs clocked a career-best time of 8.42 to take second in the 60-meter hurdles.

On the infield, Brooks Hardy won the weight throw with a career-best toss of 54'7½", while senior Kyle Gartrell took first in the triple jump with a distance of 45'3¾". Gartrell added a third-place mark in the long jump (21'7¼") to pace the Falcons to three of the top-seven spots. Senior multi-event athlete Evan McDowell jumped a season-best distance of 20'7" to finish fifth, while freshman Tyler Berson took seventh at 19'11¾". Berson also finished third in the high jump (5'9¼") and eighth in the pole vault (career-best 12'5½"), while McDowell added a fifth-place clearance of 13'5¼" in the pole vault.

The men combined for 157 points to finish second in the collegiate field and just three points shy of meet winner and host Adams State (160). CSU-Pueblo finished third with 68 points, while Western State Colorado (60), West Texas A&M (25), Wyoming (14), Johnson and Wales (11) and Fort Lewis (4) rounded out the field.

On the women's side, Air Force collected first-place finishes from Gillespie and junior Angelea Ross (triple jump, 37'1"). Gillespie paced the Falcons to three scoring finishes in the mile, as sophomore Lindy Long clocked a non-adjusted time of 5:43.82 to finish sixth and senior Heather Connick recorded an eighth-place time of 5:48.63 in her season debut. Air Force earned an additional pair of scoring finishes in the middle dis-

tances from senior Rebecca Esselstein and freshman Julianna Vessa, who finished second (2:20.36) and third (2:22.73), respectively, in the 800-meter run.

Senior Erica Carson earned runner-up finishes in both the 200-meter (25.67) and 400-meter (58.30) events, while sophomore Sydney Rohlwing finished third in the 400-meter dash (1:00.93) and fourth in the 200-meter dash (26.82). The Falcons earned additional scoring finishes in the 200-meter dash from sophomore Alexa Chacon (fifth, 26.97) and senior Sierra Schepper (eighth, career-best 27.32).

Chacon, who also finished second in the 60-meter hurdles (9.02), ran the leadoff leg of the 4x400-meter relay that finished second in 4:05.84 (Schepper, Gillespie, Rohlwing). Senior Morgan Malone rounded out the Falcons' contingent of scorers on the track, as her time of 7.87 was fourth in the 60-meter dash.

Sophomore Cydnee Reese joined Ross in the field events, as she recorded a fifth-place toss of 48'5¼" in the weight throw.

On the women's side, Adams State won its home meet with 150 points, while CSU-Pueblo (104) edged Air Force (100) for second. Fort Lewis placed third with 31 points, while Johnson and Wales and West Texas A&M tied for fourth with 18 points each. Western State Colorado (16) and Eastern New Mexico (10) rounded out the collegiate field.

The Falcons return to action today when they travel to Laramie, Wyo., for the Rocky Mountain Classic.

GYMNASTICS

Wallander leads Falcons in win over Cortland

Athletic Communications

Backed by three event titles from senior Jessica Wallander, the Air Force women's gymnastics team defeated SUNY Cortland here Saturday. The Falcons claimed a share of first on every event, en route to the 191.500-187.525 victory over the Red Dragons.

Wallander tallied scores of 9.750 on all three of her events, winning the uneven bars outright, tying for first on the vault with freshman Jamie Lewis and sharing the top spot on the floor exercise with classmate Alexandra Stych.

Seniors Kim McRobbie and Lindsay Ebel rounded out the Falcons' sweep of event titles, as they used matching scores of 9.700 for first on the balance beam with Cortland's Elise Konikoff.

McRobbie, who added a runner-up placement on the uneven bars (9.675), won the all-around with a combined score of 38.500, and Ebel completed the Falcons' sweep of the top-three placements on the uneven bars, as she tallied a 9.675 to finish third.

Highlighted by third-place finishes on the floor exercise (9.725) and all-around (37.850), sophomore Kara Witgen claimed three top-five finishes.

After two weeks at the Academy, the Falcons head back out on the road today for a dual meet at Illinois State.



ARNIE SPENCER

ABOVE: Jessica Wallander earned three event titles in Saturday's win against Cortland.

RIGHT: Falcon gymnast Casey Bell competes here Saturday.



BILL EVANS

MEN'S TENNIS

Air Force tennis downs Citadel

Falcons split 2 home weekend
matches, improve to 4-3

Athletic Communications

Air Force defeated The Citadel, 6-1, in a non-conference men's tennis match Sunday at the Air Force Academy.

The Falcons earned a split of their weekend home matches with the win and improved to 4-3 overall. Citadel falls to 1-9.

Air Force opened the by winning the doubles point. Dillon Launius and Mark Kite got the win at number 3 over Jackson Price and Ryan Template, 6-2.

Following a loss at number 2 by Andrew Parks and Max Olson to Artemie Amare and Oliver Dedding, 6-3, the point came down to number 1 doubles.

Grand Taylor and Lucas Fumagalli defeated Peter Bleach and Nick Bradley to clinch the point for the Falcons.

Air Force won five of six singles matches. Taylor picked up the first singles point at number 1 with a 6-1, 6-1 win over Bleach.

Fumagalli won a pair of tie-breakers at number 2 over Dedding, 7-6, 7-6 while Olson won 6-3, 6-4 overall Bradley at number 3. Amare earned the lone point for Citadel with a 5-7, 7-6, 1-0 win over Parks at number 4 singles.

Launius was a 6-2, 6-4 winner over Pride at number 5. Nicholas Carpenter won at number 6 over Template, 6-0, 6-1.



Dillon Launius



Mark Kite



Grant Taylor



Lucas Fumagalli



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Honor

From Page 1

who people say you are. Be the person you want to be and give it your all because that's what integrity is all about. It is what is going to make you a great officer."

Prep School students asked cadets about Academy food, immersion opportunities, and balancing academics and extracurricular activities.

"If you want something bad enough you'll make it happen," said Cadet 2nd Class Charlene Blair, Wings of Blue member. "I put school first. I finish my homework and then head to the airfield to complete trainings and duties. You can do anything you want here as long as you get your priorities straight and make time for it. It's about time management."

The quickest way for a cadet to get kicked out of the Academy is if their integrity is comprised, according to Cadet 1st Class Garrett O'Hanlon, Cadet Wing Honor Chairperson for Education here.

"You will get through academics if you seek help and surround yourself with encouraging people," he said. "The work is doable if you work at it."

The Academy offers cadets unique opportunities, such as trips abroad, O'Hanlon said.

"Charlene was able to visit Japan on a summer immersion trip and I was able to visit Istanbul," he said. "I'm able to fly and visit different places about once a month because I can. None of my friends at other schools get travel opportunities like that."

Don't let laziness be a factor to failure, Gustafson said.

"If you do the right thing, your professors will bend over backwards to help you," he said. "I've received a lot of extra instruction. Although last semester was my hardest, it's the highest GPA I've received here."

The bonds cadet candidates make at the Prep School will last the next four years, Gustafson said.

"You see fellow preppies at the Academy and rely on each other," he said. "Garrett was my neighbor



MIKE KAPLAN

Cadet 2nd Class Charlene Blair and Cadets 1st Class Will Gustafson and Broom Hart respond to cadet candidates questions on Academy food, travel, academics and sports Wednesday.

at the Prep School. The next year, during the morning of Basic Cadet Training, I saw him standing across the hall from me and my squadron. We ended up being roommates freshman year and have remained good friends ever since."

The cadet honor panel included: Cadets 1st Class Garrett O'Hanlon, Christian Spears, Will Gustafson, Jordan Mays, Broom Hart, Cadet 2nd Class Charlene Blair and Cadet 3rd Class Ryan Nicholson.

Vision

From Page 2

casualties without the benefit of stabilization in fixed facilities, as we have had in Iraq and Afghanistan. We have to consider worst-case scenarios, which will prepare us well for less challenging circumstances. By enhancing clinical skills through partnerships with busy, high acuity civilian medical centers, such as our training

programs in Baltimore, Cincinnati, St. Louis, Mo., and Las Vegas, regular sustainment training for all team personnel and developing new medical capabilities, we are committed to being just as ready or more ready at the beginning of the next war as we were at the end of the current one. Our nation expects no less. Our warriors deserve no less.

With our vision of health and performance in mind, the Air Force Medical Service is committed to providing the best prevention and care possible to a rapidly changing Air Force, at home and while deployed. I am confident we are on course to ensure medically fit forces, provide the best expeditionary medics on the planet and improve the health of all we serve to meet our nation's needs.

Airmen

From Page 3

The overwhelming concerns she found through her various base visits is the reduction in force, particularly involuntary separation boards.

"I have met so many outstanding, passionate and dedicated Airmen along the way," she said. "As far as the downsizing goes, enough is enough. No more. We need to stop this. We may have already gone a bit too far, which is precisely why we are not going to do involuntary boards in 2015."

In addition to no involuntary separation boards this year, the secretary and Air Force Chief of Staff Gen. Mark A. Welsh III called for an upward adjustment to 492,000 active, guard and reserve Airmen.

The proposed budget will allow reserve component pilots to be instructor pilots, provide funding for Sexual Assault Prevention and Response teams, child care facilities, fitness centers, educational benefits, in-



SCOTT ASH

Master Sgt. Cory Hebb assists Secretary of the Air Force Deborah Lee James by demonstrating the RQ-11B Raven during her keynote speech at the Symposium and Technology Exposition Friday.

frastructure projects and a 1.3 percent pay raise for military and civilian Airmen.

"When we take care of Airmen and their families and we focus

on resiliency for all, that means our Airmen can focus on getting ready for the many, many missions that we must undertake in our Air Force," James said. "We need everyone to be focused on that mission."

Ramping up current readiness and investing in the modernization across all mission areas of the Air Force is another piece of the budget, she explained. This allows the Air Force to rebuild its readiness over time, and procure a more modern and agile future force.

"All in all, there's a lot of good in this budget, but it's not perfect," James said. "We've still had to make a lot of tough choices."

Some of those choices include phasing out old aircraft, slowing the growth of compensation packages and some base closures. The cost savings in some areas will open others to more innovative ways to complete the Air Force mission, well into the future.

"Air Force ingenuity and creativity, in concert of course with our industry partners, can make the impossible, possible," she said. "Our potential adversaries have been watching us closely over the last 14 years, and they have watched us perform magnificently, but they have been studying us carefully," she said. "They understand that we possess a technolog-

ical advantage, and they haven't been standing still. Gradually, the gap between our capabilities and our nearest competitors is shrinking."

By opening areas up to competition, especially in the space launch realm, James said she believes the Air Force can find both cost savings and technological advances.

"In my experience, both in government and industry, competition always drives down costs and improves innovation," she said. "We want both. We want less cost and we want more innovation. We also want a third very important thing — mission assurance."

Processes are in practice to ensure the Air Force is getting the most bang for its buck in all mission areas, but James said it's the Airmen who are the key to making the mission a success.

"I'm a true believer ... that our Airmen are what are going to keep our Air Force the best on the planet," she said. "I don't have all the answers, but I do know that we're going to have work really, really hard, because the most vital part of our strategic advantage ... the most vital part that no adversary will ever be able to touch — is the pride and the dedication and the passion of our Airmen of today, and we've got to make sure that we strengthen that for tomorrow."



National Prayer Luncheon

The 2015 National Prayer luncheon is 11:30-1 p.m. March 3 at the Falcon Club. Retired Gen. Stephen Lorenz is the guest speaker. The cost is \$5 for senior airmen and below and their civilian equivalent; \$7 for all others. Call 333-3300 for reservations.

Academy Drive construction project

Academy Drive will close March 2-23 for utility line installation under the road. Academy staff will be able to access the Falcon Club and the U.S. Air Force Academy Association of Graduates building, but not the 10th Communications Squadron, Building 4199; Fire Station 2, Building 4198; or the 10th Medical Group Clinic, Building 4102. Access to these facilities will be via detour on Pine Drive, Parade Loop and North Gate Boulevard to Academy Drive. Traffic reaching the road from the east will be able to turn around in the AOG parking lot. Access to the Clinic will be via Community Center Drive or Pine Drive. Traffic reaching the road from the west will be able to turn around at the Interior Drive intersection

USAFA Tax Center open until April 15

The USAFA Tax Center is open until April 15. Tax returns are prepared by appointment 8-11 a.m. and 1-3 p.m., Mon.-Fri. This free service is available to enlisted service members and captains and below, their dependents, cadets and retirees, if space is available). The Tax Center will process returns if your gross income is less than \$100,000, or if you do not have more than one rental property and do not own a business. Service members and families exceeding the eligibility limits, or otherwise unable to visit the Tax Center, are encouraged to visit their local Base Exchange for free or discounted services, or use the free Military OneSource online tax preparation service at www.militaryonesourceeap.org. Fort Carson's Tax Center (524-1013) may be able to assist. Clients need to bring their military or dependent ID cards; copy of their 2014 tax return; W-2s, 1099s, and 1098s; Social Security cards for the service member and dependents; birth dates for the service member and all dependents; copies of court orders for divorce, child custody, and child support and Form 8332, if post-2008 divorce; and a blank or cancelled check. Call 333-3920 to make an appointment.

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USAFAVA51-201, 27 Jan 12 (Per AF151-201); Supersedes USAFAVA51-201, 20 Jan 11; OPR AFLOA/ADC; Releasability: Access to this VA is restricted; Release to USAFA personnel only.



Cadet Chapel

BUDDHIST

Service: Sunday, 10 a.m.
Meditation: Thursday, 6:20 p.m.

PROTESTANT

Traditional, Sunday, 9:30 a.m.
Contemporary, Sunday, 11 a.m.

CATHOLIC

Mass: Sunday, 10 a.m.
Daily Mass: Mon. - Thurs., 5:30 p.m.
Confession: Sunday, 9 a.m.
Adoration Confession, Wednesday, 4:30-5:20 p.m.

JEWISH

Shabbat, 7 pm., Kiddush dinner, 7:45 p.m.

MUSLIM

Jumah Prayers, Friday, 12:30 p.m.

Community Center Chapel

CATHOLIC WORSHIP

Mass: Saturday, 4 p.m., Sunday, 9 a.m. Tuesday - Friday, 11:30 a.m.
Reconciliation: Saturday, 3 p.m.
Formation Classes: For students in grades K-8. Sunday, 10:15-11:30 a.m., September-May.

PROTESTANT WORSHIP SERVICE

Sunday, 10:30 a.m.
Religious Education: Sunday, 9 a.m., pre-school through adults.

Claims against estate

Any person, firm or corporation with

claims against the estate of deceased Cadet 4th Class John E. Lindsey must submit their claim to the Academy Staff Judge Advocate Office by Feb. 27.

African-American History Month events

- A celebration of Africa-American History Month will take place at the Main Exchange 11 a.m.-4 p.m. Saturday. The event features live music and family-friendly activities.
- Soul Food and African-American heritage exhibits 11 a.m.-noon Wednesday at the High Country Inn
- Health Fair, 10 a.m.-3 p.m. Friday in the 10th Medical Group lobby.

Instagram

photo of the week



User @Carol-champion shared this Instagram and posted: "Great way to start off the week with a beautiful B-1 flyover." We look forward to highlighting your Instagram photos in upcoming editions of the *Academy Spirit*. If you would like to have a photo published, upload it to Instagram using #YourAcademy.

@CAROLCHAMPION



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CLERICAL

Administrative/Sales Support

for specialized pumping equipment company selling to industrial customers around the world. Need Outlook, Word and some Excel proficiency, excellent telephone skills, plus ability to work in a fast-paced environment with constantly changing priorities. Possible part-time (2-3 days/wk) or full-time.
Email resume to lhoff@magnatexpumps.com

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Inside Technical Sales Support

For specialized pumping equipment sold to industrial customers around the world. Some college preferred. Need Outlook, Word and some Excel proficiency, excellent telephone & business writing skills, plus ability to work in a fast-paced environment with constantly changing priorities.
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MANAGEMENT

Colorado Springs, Colorado: Vice President of Shared Services

Springs Rescue Mission is seeking a seasoned dynamic leader with expertise in the areas of finance, information technology, human resources, facilities management and risk management. Experience as CPA or CFO preferred. Go to www.SpringsRescueMission.org for job description and application materials. Questions should be directed to HR@SpringsRescueMission.org

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Qualifications:

Minimum of 5 years of semi custom home building experience; Computer skills for record keeping and electronic scheduling Etc; Reliable transportation; Be able to supervise multiple positions at the a time.

Qualified Applicants can send resume to: josh@saddletreehomes.com

CLERICAL

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Colorado Springs Company has an Office Clerk available. Must be proficient in Excel and 10 key part-time position 20 to 30 hours per week salary \$12,500 to \$15,000 per year.

Email Resume to: susanne.creguer@compass-usa.com

BANKING

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